

# PHARMA*process*

Innovation Forum in Pharmaceutical Process

## QbD at minimum or full application

How to apply QbD in a SMART way?

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## Track 1: REGULATORY & DEVELOPMENT

Management strategy to reduce time to market

After more than a decade since the FDA initiative, the implementation of QbD in pharmaceutical development has become widespread in the drug companies. Especially for those oriented to the American market where the FDA establishes minimum QbD content to present, in order to demonstrate the scientific basis on which products and processes are designed to achieve consistent quality and stable manufacturing since the first industrial batch.

To some extent, the idea that still persists is that implementing QbD is complex and / or expensive despite the obvious advantages.

**SMART QbD** is a methodology that adapts to the timing and project constraints but providing appropriate tools to optimize the acquisition of the key knowledge about the product/process with the available resources.

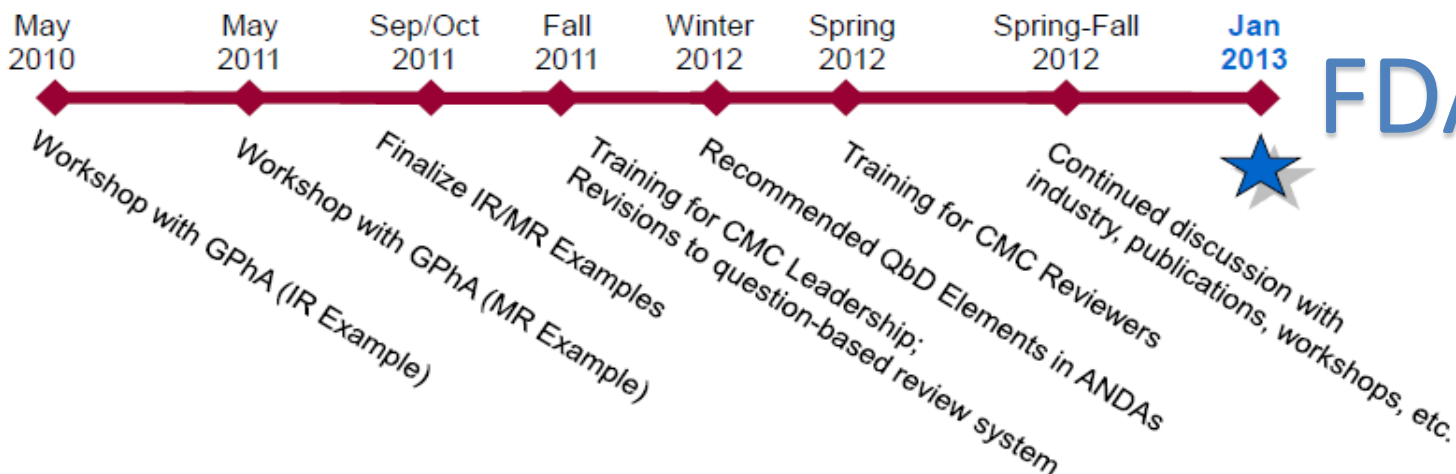


## QbD Regulatory


### Guidance for Industry PAT — A Framework for Innovative Pharmaceutical Development, Manufacturing, and Quality Assurance

## FDA 2004

*“quality cannot be tested into products;  
it should be built-in or should be by  
design”*

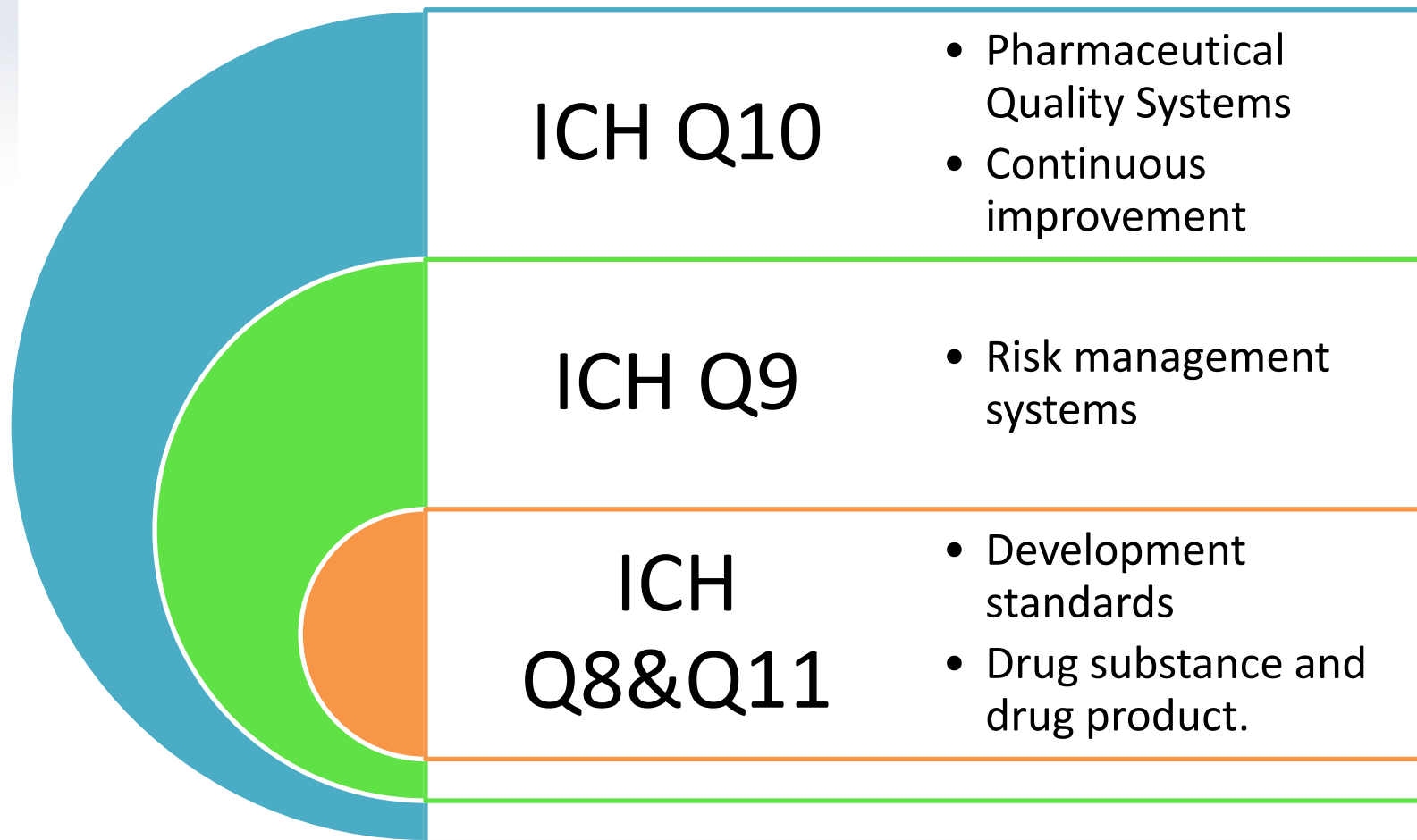


## FDA 2013

 = QbD Implementation for Generic Drugs



## QbD .....GMP





## QbD .....GMP

ICH Q8

Annex 15  
EU GMP

Design

PPQ

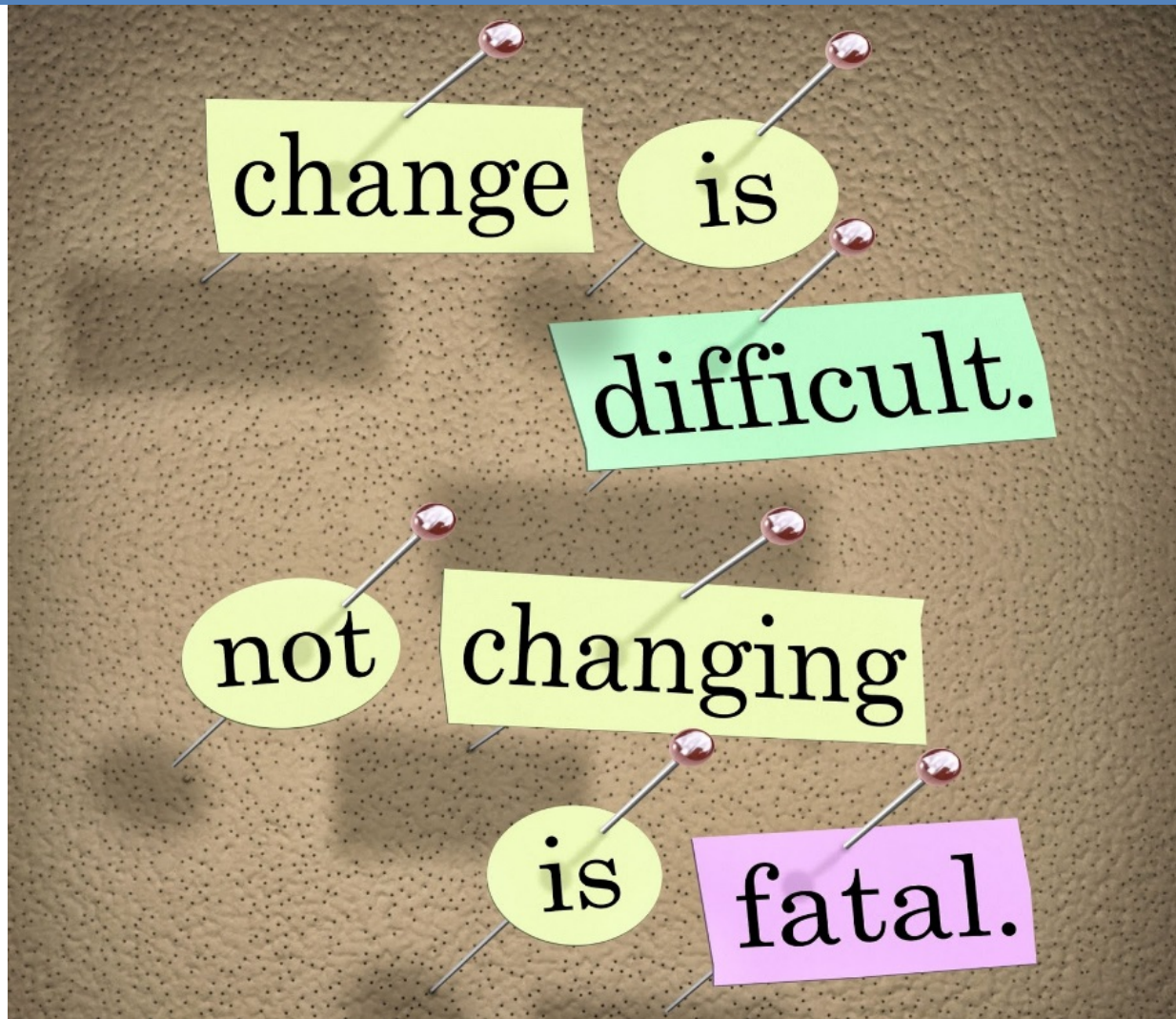
CPV

PV  
Guides  
EMA & FDA





Minimum or full QbD? Nowadays is it an option no-QbD?

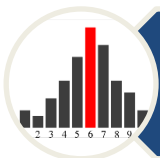




## A SMART approach to QbD



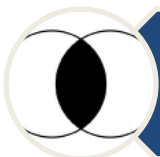
Specific



Measureable



Attainable



Relevant



Time Based

**SMART** is an acronym to describe characteristics of the well fitted objectives in a project.

**SMART** really fits well also in the methodology definition.

It is common sense to be smart in applying QbD.



## Being SMART in Quality by Design: SMART QbD



Focused on your project needs.

Adapts to the project goals and constraints in different situations:

- New drug product or substance full development.
- Generic pharmaceutical development.
- Redesign and /or optimisation of unit operations or full industrial process (legacy products).





## Being SMART in Quality by Design: SMART QbD

### Focused on data.

Applies statistics to your data to increase product and process knowledge and to take the right decisions .

- It is not necessary to start from scratch. All previous knowledge/testing is valuable and can be treated with the most suited statistical tool to reveal key information in order to reduce and orient future trials and DoE.





## Being SMART in Quality by Design: SMART QbD



Focused on attaining project goals.

Include project management tool DMAIC (Six Sigma) specially adapted to QbD projects. A Project Charter defines objectives, resources and constraints. If necessary a ROI statement can be prepared to assess the project financially.

- Business Case definition.
- Define project milestones.



## Being SMART in Quality by Design: SMART QbD



Focused on what is relevant.

Include Risk Analysis tools adapted to the different stages during development: pre-DoE, post-DoE, pre-validation etc.

- RA tool uses previous knowledge to define “platform” unit operation templates that are re-usable. This is a key feature to save time for future similar projects.
- RA tool is designed to be collaborative to ease knowledge sharing and to reduce the need for endless RA meetings.



## Being SMART in Quality by Design: SMART QbD

Focused on getting results on-time.

Taking into account time constraints, that sometimes is time to market goals, in different ways:

- Taking advantage of previous knowledge/trials.
- Defining what is missing (and necessary) for project goals.
- Using Design of Experiments advanced features to minimise the number of trials: D-optimal designs, definitive screening designs etc.



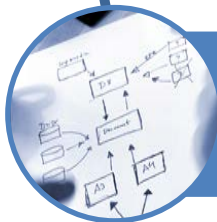




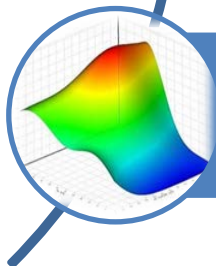
## Tools for SMART QbD



Project management



Risk analysis



Design of experiments



## Project management

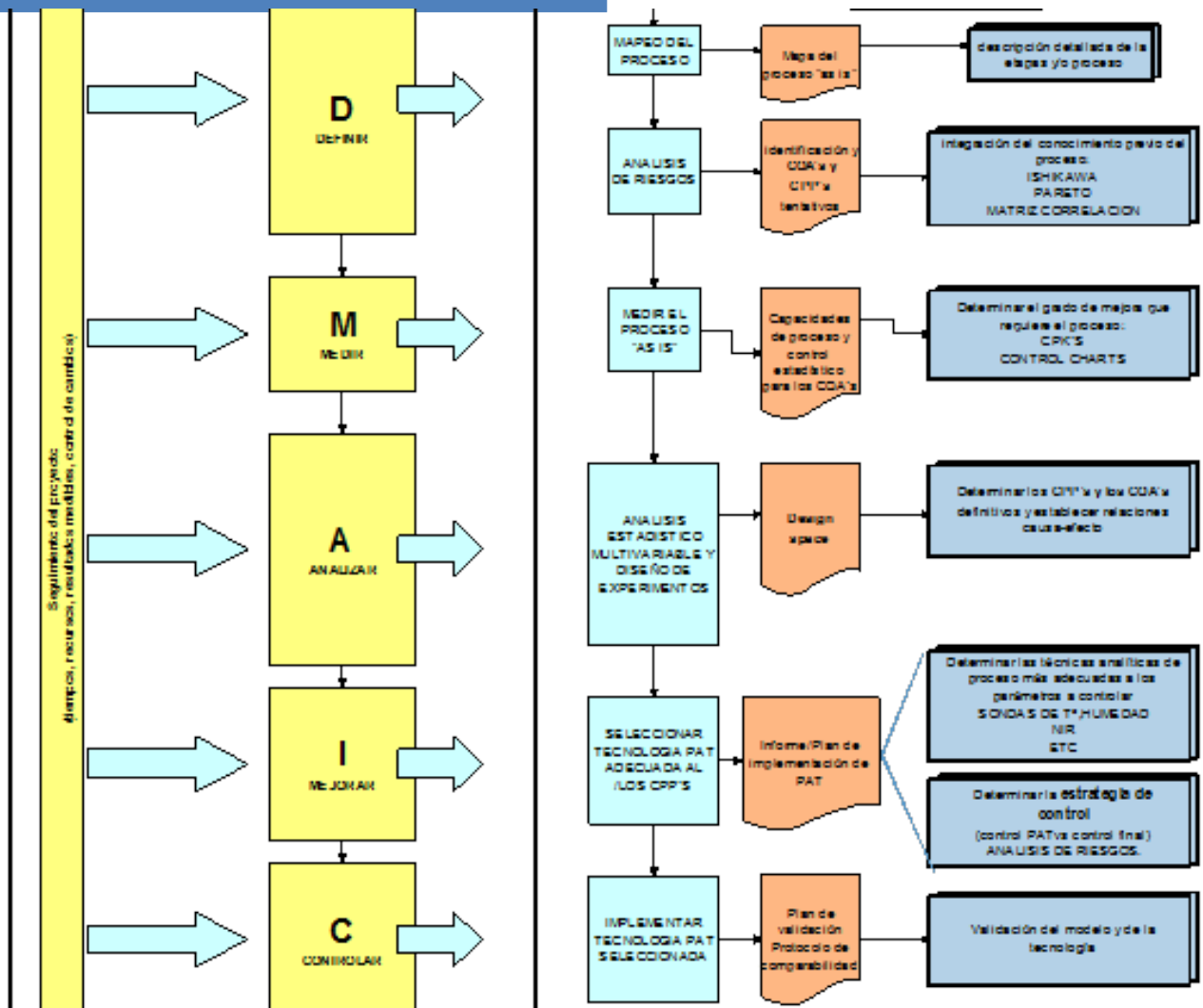
### Project Charter:

- Goals
- Resources
- Responsibilities
- Timings
- ROI (if improvement project)

PROYECTO SIX SIGMA		Producto XXXXXXXX		
Objetivos del proyecto				
XXXXXXXXXXXXX				
Importancia del proyecto/ Riesgos		Ámbito/límites del proyecto		
Impacto en clientes externos:		Producto		
<ul style="list-style-type: none"><li>Pacientes: Impacto en la eficacia</li><li>Autoridad reguladora:</li></ul>		<ul style="list-style-type: none"><li>XXXXXXX</li></ul>		
Impacto en clientes internos:		Proceso		
<ul style="list-style-type: none"><li>Cadena de producción</li></ul>		<ul style="list-style-type: none"><li>YYYYYYY</li></ul>		
		Fases del proceso		
		<ul style="list-style-type: none"><li>XXXXXXXXX</li></ul>		
Objetivos de mejora del proyecto				
MÉTRICAS				
Ppk para el contenido de XXXXXXXX mínimo 1, deseable 1.3				
Nivel $\sigma$ para el contenido de XXXXXXXX: mínimo 3 $\sigma$ , deseable 4 $\sigma$				
Orientativo: Índice de estabilidad (contenido XXXXXXXX) < 1.67				
Estimación del ahorro (anual)				
Concepto		Coste actual	Coste previsto	Ahorro
			Ahorro total	
Inversiones necesarias / coste del proyecto			Retorno de la inversión. ROI	
Concepto		Coste	ROI=coste total/ahorro total anual=	
Coste total proyecto				
Miembros del equipo			Coordinador Black Belt:	
Champion:			Miembro:	
Calendario de tareas				
Fase	Actividad	Inicio	Final	Revisión
Define				
Measure				
Analyse				



## Project management





## Risk Analysis



Re-usable  
templates.

Collaborative  
environments to  
avoid endless  
meetings

SELECT DRUG OR TEMPLATE:

Immediate-Release Tablets

Modify Name...

RPN SCALE: 1,3,9

### QTPPs

Add

- Dosage Design (High)
- Route of Administration (Low)
- Dosage Strength (High)
- Dosage Form (Medium)
- Pharmacokinetics (High)
- Stability (Medium)

Modify Weight... Remove Selected

### CQAs

Add

- Blend Flowability
- Blend Compressibility / Compactability
- Appearance
- Dimensions (length, width, thickness)
- Weight (individual and composite)
- Hardness
- Friability
- Content uniformity
- Assay
- Disintegration
- Dissolution

Remove Selected

### Processes

Add

- Roller Compaction
- Milling
- Final Blending and Lubrication
- Compression (Tabletting)
- Pre-Roller Compaction, Blending and Lubrication

Remove Selected

### CPP/CMAAs

Add

- Blade configuration / type / orientation (Milling)
- Oscillation degree / speed (Milling)
- Screen type (Milling)
- Screen size (Milling)
- Number of recycles (Milling)
- Environment (temperature and RH) (Milling)
- Blender type (Final Blending and Lubrication)
- Order of addition (Final Blending and Lubrication)
- Blender fill level (Final Blending and Lubrication)
- Rotation speed (if variable) (Final Blending and Lubrication)

Remove Selected

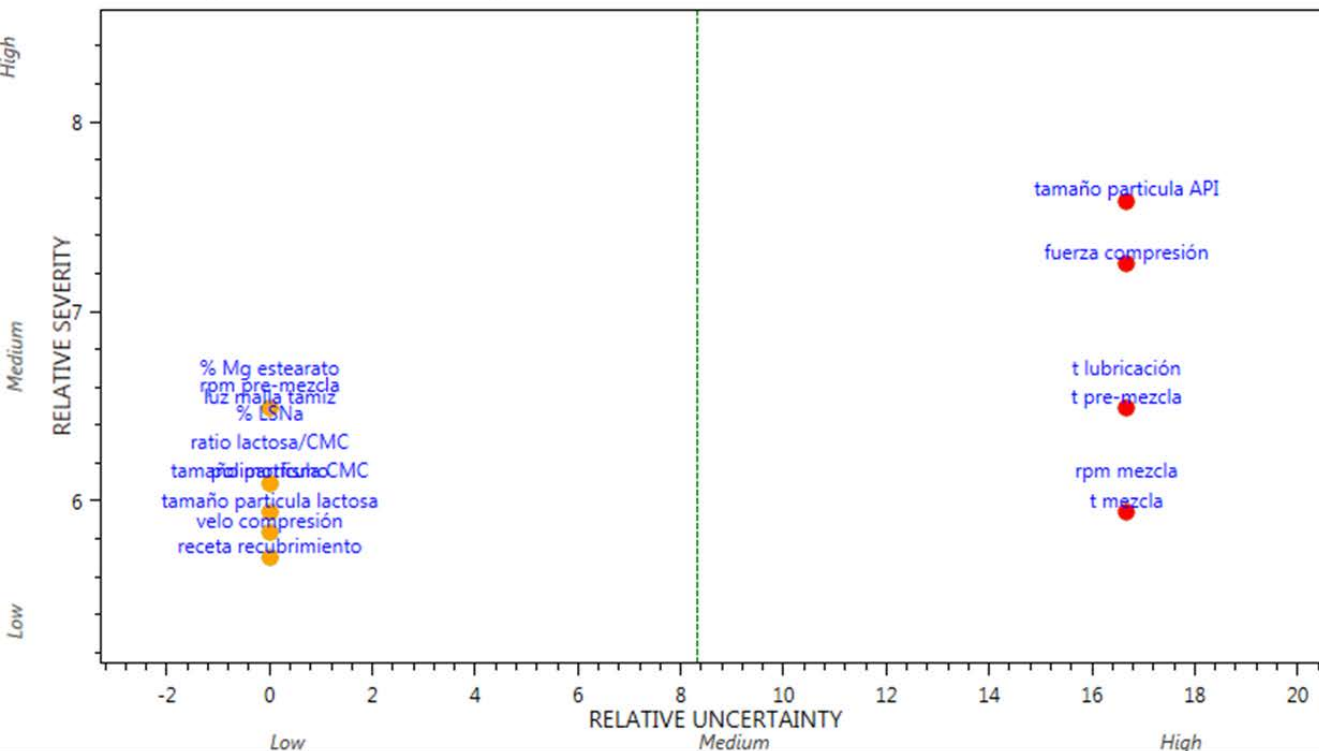




## Risk Analysis

### Relative Uncertainty / Relative Severity

Right click the mouse and drag around to move the chart. Scroll the mouse wheel to zoom in and out.



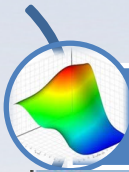
### Critical Cpps

#### High

tamaño partícula API (Process: Pre-mezcla)  
t pre-mezcla (Process: Pre-mezcla)  
t mezcla (Process: Mezcla)  
rpm mezcla (Process: Mezcla)  
t lubricación (Process: Lubricación)  
fuerza compresión (Process: Compresión)

#### Medium

polimorfismo (Process: Pre-mezcla)  
luz malla tamiz (Process: Tamizado)  
tamaño partícula lactosa (Process: Mezcla)  
tamaño partícula CMC (Process: Mezcla)  
ratio lactosa/CMC (Process: Mezcla)  
% LSNa (Process: Mezcla)  
% Mg estearato (Process: Lubricación)  
rpm pre-mezcla (Process: Pre-mezcla)  
velo compresión (Process: Compresión)



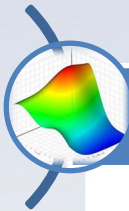
## Design of experiments

Pruebas OFAT retard										
Prueba	tipo diluyente	% diluyente	tipo disgregante	% disgregante	dureza max	disol 1 h	disol 4h	disol 10h		
1	1	A	26,9	A	10	300	18,6	41,8	72,7	
2	2	A	29,4	A	7,5	300	47,6	83,8	96,8	
3	3	A	28,4	A	8,5	260	39,4	68,1	89,9	
4	4	A	27,9	A	9	260	45,7	77,7	93,8	
5	5	A	28,4	A	8,5	250	52,3	81,1	94,3	
6	6	B	28,4	A	8,5	260	10,8	24,9	47,8	
7	7	A	28,4	A	8,5	240	50,6	85,5	102,4	
8	8	A	28,4	A	8,5	240	43,9	74,1	98,3	
9	9	B	31,9	A	5	260	25,7	57	73,6	
10	10	B	31,9	A	5	280	23,3	62,5	79,6	
11	11	B	31,9	A	5	260	46	74,6	89	
12	12	B	31,9	A	5	280	42,7	75,5	93	
13	13	B	21,9	B	15	270	7,5	17,8	32,5	
14	14	B	34,9	B	2	270	65,8	98,2	107	
15	15	B	30,9	A	6	270	12	28,8	53,2	
16	16	B	31,9	A	5	150	59,4	95,3	104,5	
17	17	B	31,9	A	5	240	45	77,7	90	
18	18	B	31,9	A	5	280	41,3	75,8	87,8	
19	19	B	31,9	A	5	240	40,6	73,8	87,1	
20	20	B	31,9	A	5	240	38,6	67,5	82,2	

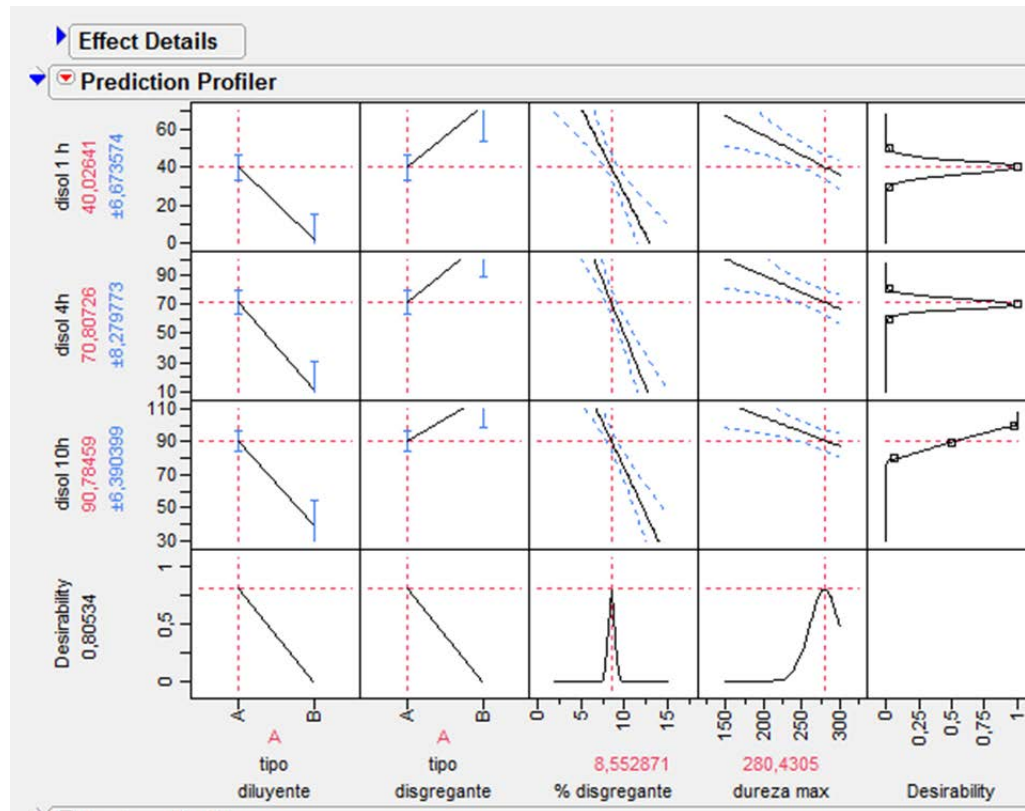
20 OFAT trials (not DoE)

Objective: use results to increase knowledge

Modelling is it possible????

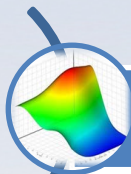


## Design of experiments

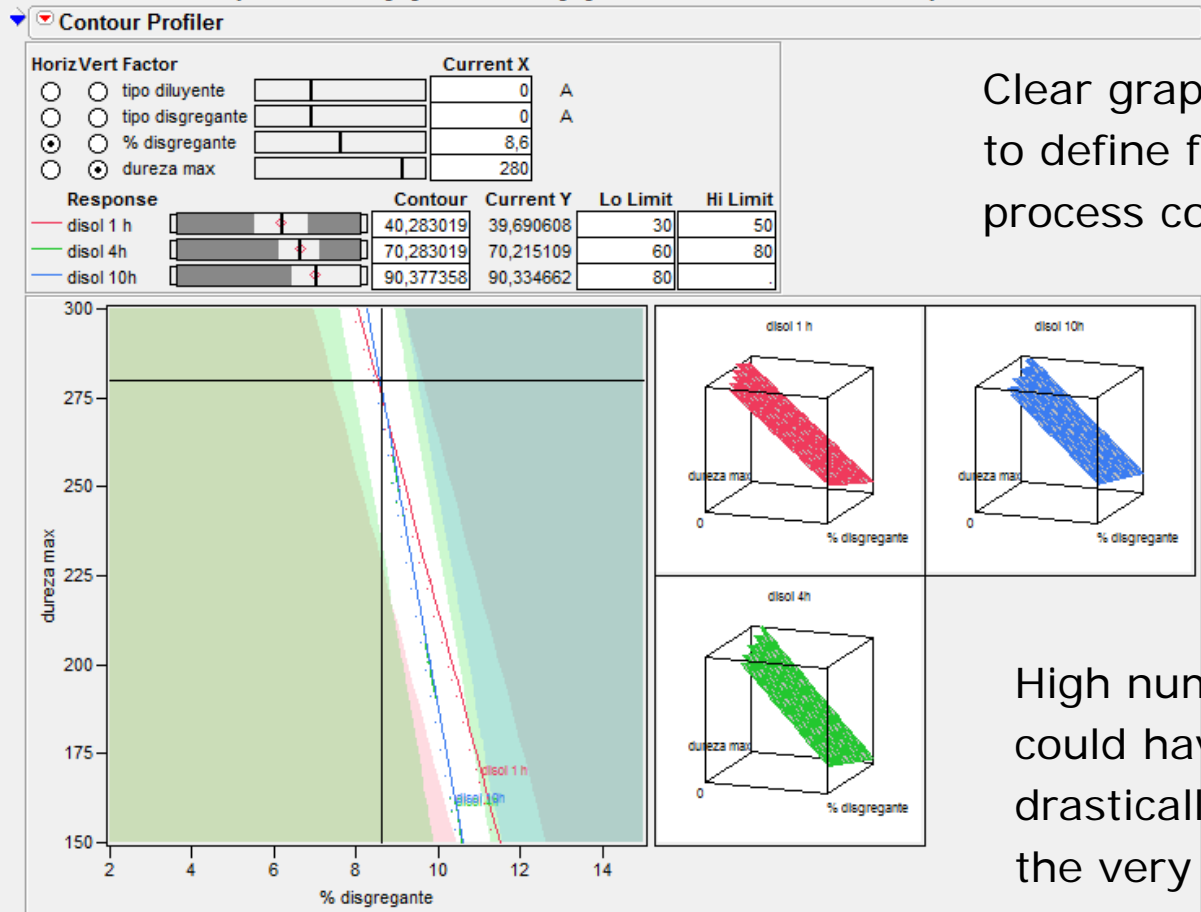


A model is fitted from previous knowledge.  
Critical variables identified.





## Design of experiments



Clear graphic information to define formulation and process conditions.

High number of OFAT trials could have been reduced drastically applying DoE from the very beginning.



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